| LETTER REQUIREMENTS FOR CASES |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Action | To Rank/Series | Number of letters | List (of those received) | Required/Optional |
| Ladder Rank |  |  |  |  |
| Appointment | Assistant Prof | Min. of 3 | May all be from candidate | Required |
| Tenure | Associate Prof | Min. of 7 | At least half from Department | Required |
| Appointment | Assoc/Full Prof | Min. of 7 | At least half from Department | Required |
| Promotion | Full Professor | Min. of 7 | At least half from Department | Required |
| Step VI | Full Professor | Min. 3 (if solicited) | At least half from Department | Optional* |
| Advance to A/S | Full Professor | Min. of 5 | At least half from Department | Required |
| Adjunct / Professor-in-Residence |  |  |  |  |
| Appointment | Assistant Adjunct or PIR | Min. of 3 | May all be from candidate | Required |
| Promotion | Assoc/Full Adjunct or PIR | Min. of 5 | At least half from Department | Required |
| Appointment | Assoc/Full Adjunct or PIR | Min. of 5 | At least half from Department | Required |
| Step VI | Full Adjunct or PIR | Min. 3 (if solicited) | At least half from Department | Optional* |
| Advance to A/S | Full Adjunct or PIR | Min. of 5 | At least half from Department | Required |
| Research Series |  |  |  |  |
| Appointment | Assistant Research | Min. of 3 (if solicited) | May all be from candidate | Optional* |
| Promotion | Assoc/Full Research | Min. of 5 | At least half from Department | Required |
| Appointment | Assoc/Full Research | Min. of 5 | At least half from Department | Required |
| Step VI | Full Research | Min. 3 (if solicited) | At least half from Department | Optional* |
| Advance to A/S | Full Research | Min. of 5 | At least half from Department | Required |
| LSOE |  |  |  |  |
| Appointment | Lecturer or Sr. Lecturer PSOE | Min. of 3 | May all be from candidate | Required |
| Promotion | Lecturer or Sr. Lecturer SOE | Min. of 5 | At least half from Department | Required |
| Appointment | Lecturer or Sr. Lecturer SOE | Min. of 5 | At least half from Department | Required |
| Specialist Series |  |  |  |  |
| Appointment | Asst Specialist | Min. of 2 (if solicited) | May all be from candidate | Optional* |
| Promotion | Assoc/Full Specialist | Min. of 3 (if solicited) | At least half from Department | Optional* |
| Appointment | Assoc/Full Specialist | Min. of 3 (if solicited) | At least half from Department | Optional* |
| Project Scientiist Series |  |  |  |  |
| Appointment | Asst Project Scientist | Min. of 3 (if solicited) | May all be from candidate | Optional* |
| Promotion | Assoc/Full Project Scientist | Min. of 3 (if solicited) | At least half from Department | Optional* |
| Appointment | Assoc/Full Project Scientist | Min. of 3 (if solicited) | At least half from Department | Optional* |

* Option to solicit letters is determined by consistent departmental practices. If letters are solicited during the recruitment or promotion process, then letters must accompany the case.

The Agronomist series and Acting titles should follow guidelines for the ladder-rank professor series.
Health Sciences Clinical Professor and Professor of Clinical X series should follow numerical guidelines for Adjunct / Professor-in-Residence series. Cases in these series should include internal and external letters, as stipulated in and APM 210-6.c and 210-2.b.(2)(b).

